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ECL Payment Plan

We remain committed to continuous improvement in our payment performance and maintaining strong relationships across our supply chain.

Ongoing enhancements to our processes, communication and reporting systems are helping to improve efficiency and transparency, with payment performance regularly monitored and reviewed at Board level.

In doing so, we aim to align with Government expectations and best practice guidance relating to prompt payment throughout the supply chain.

Through targeted initiatives and robust governance, we are focused on delivering further improvements and supporting the timely payment of suppliers.

Chris Jones

Group Finance Director

A handwritten signature in black ink, appearing to be 'Chris Jones', written over a light blue horizontal line.

27th July 2026